

FEDERAL PROTECTIVE SERVICE'S VEHICLE FLEET OPERATIONS



TOM BOBROWSKI, DHS-OIG (JUNE 2016)

FPS FLEET AUDIT TEAM

- Don Bumgardner, Deputy AIG, Audit
- Paul Wood, Director
- Cecilia Carroll, Audit Manager
- David DeHaven, Auditor
- Andrew Herman, Auditor
- Eddie Jones, Auditor
- Lindsey Koch, Auditor
- Jeff Mun, Auditor

RECENT FLEET AUDITS

- **DHS Home-to-Work (OIG-14-21), *December 2013***
- **DHS Fleet Management (OIG-14-126), *August 2014***



CONGRESSIONAL REQUEST

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RANKING MEMBER

**One Hundred Thirteenth Congress
U.S. House of Representatives
Committee on Homeland Security
Washington, DC 20515**

June 17, 2014

The Honorable John Roth
Inspector General
U.S. Department of Homeland Security
245 Murray Lane, S.W.
Washington, DC 20528

Dear Inspector General Roth:

As the Department of Homeland Security and the Nation endure to do more with less in an atmosphere of tightening budgets, combating waste, fraud, and abuse across the Department has been of the utmost concern of ours and the Committee in the 113th Congress.

In recent meetings with the Federal Protective Service (FPS) on the Department's 2015 budget submission we became concerned with the size and use of the FPS vehicle fleet. According to figures provided by the Department, FPS currently has approximately 1,352 Full-Time Equivalents (FTE), of which 990 are law enforcement personnel, 32 are police officers, and 132 are criminal investigators.

According to data provided by the Federal Protective Service, the agency currently has 1,139 Law Enforcement motor vehicles (including 11 motorcycles). Of the cars, 1,109 are leased and 30 owned. Of the motorcycles, two are leased and 9 owned. At this time, FPS is expecting to replace approximately 86 vehicles in FY2015.

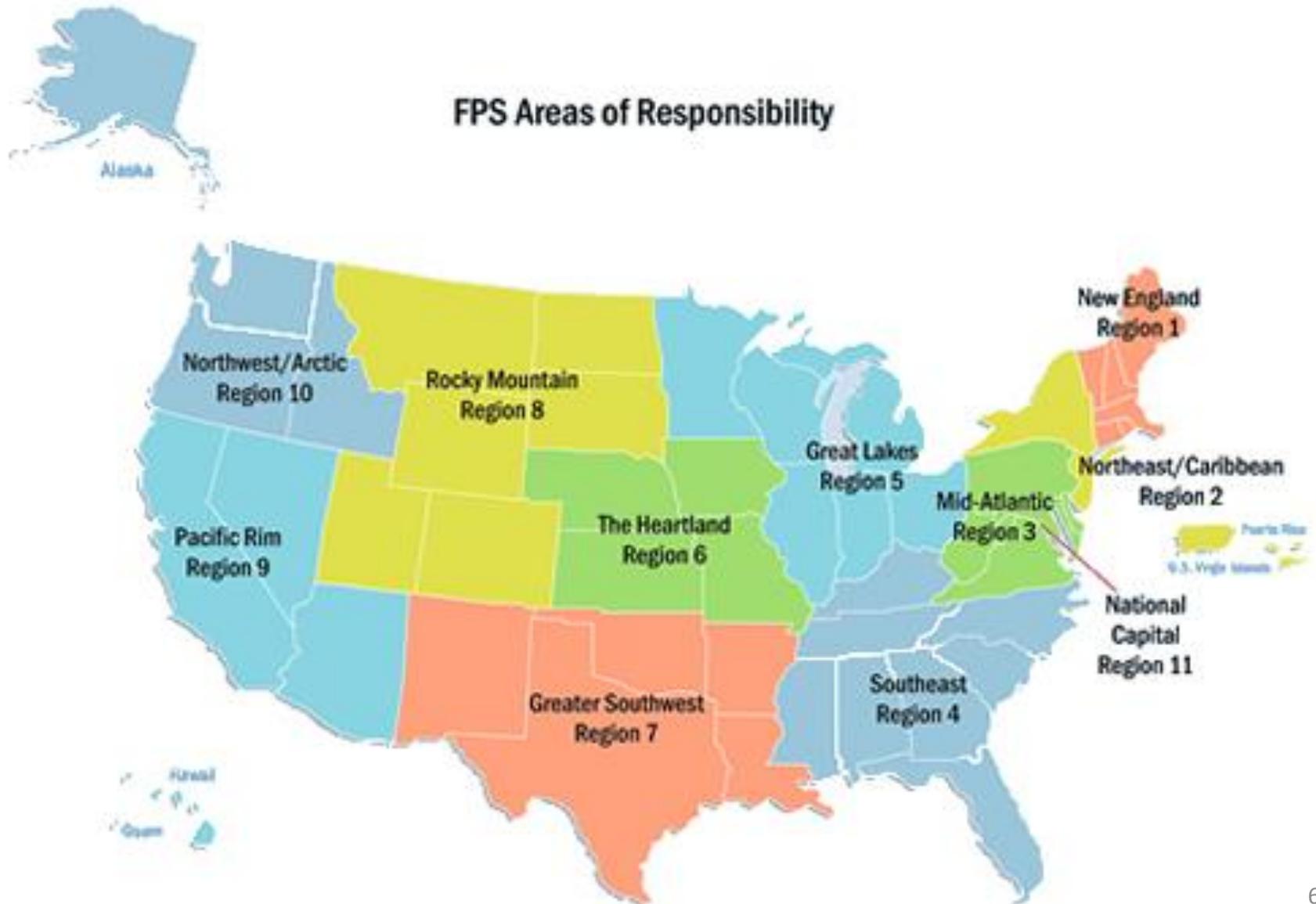
Since the current FPS fleet includes enough cars and motorcycles for nearly every single FTE at the agency, we write to request that your Office audit FPS's utilization of its automobile fleet. Specifically, we request that your office address the following questions:

1. Does FPS comply with the Presidential Memorandum "Federal Fleet Performance" and subsequent GSA Bulletin: Federal Management Regulation (FMR) B-30 "Vehicle Allocation Methodology (VAM) for Agency Fleets" to include identifying the optimal fleet inventory to meet an Agency's needs?
2. To what extent does FPS utilize this methodology to ensure that the motor vehicle fleet is right-sized to support FPS operational mission requirements?
3. Is the current fleet of FPS vehicles necessary to carry out its mission critical operational needs?

AUDIT OBJECTIVE

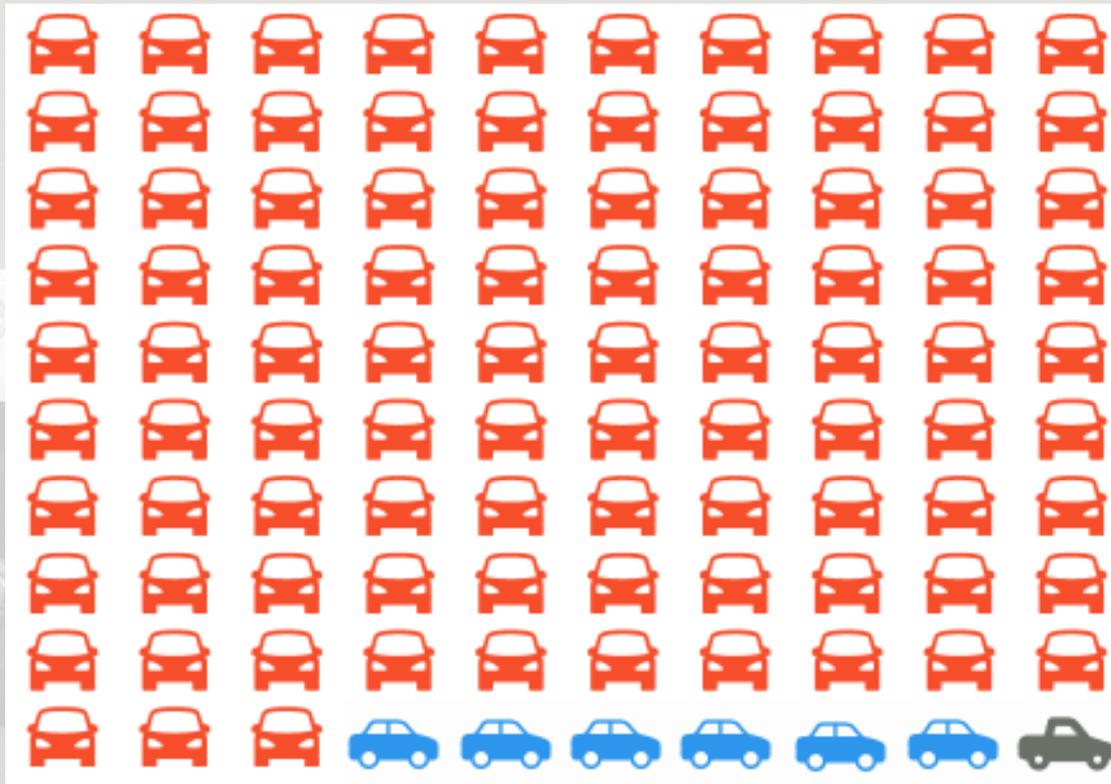
To determine whether FPS' current fleet of vehicles is necessary to carry out its operational mission.

BACKGROUND



BACKGROUND (LEASED VEHICLES)

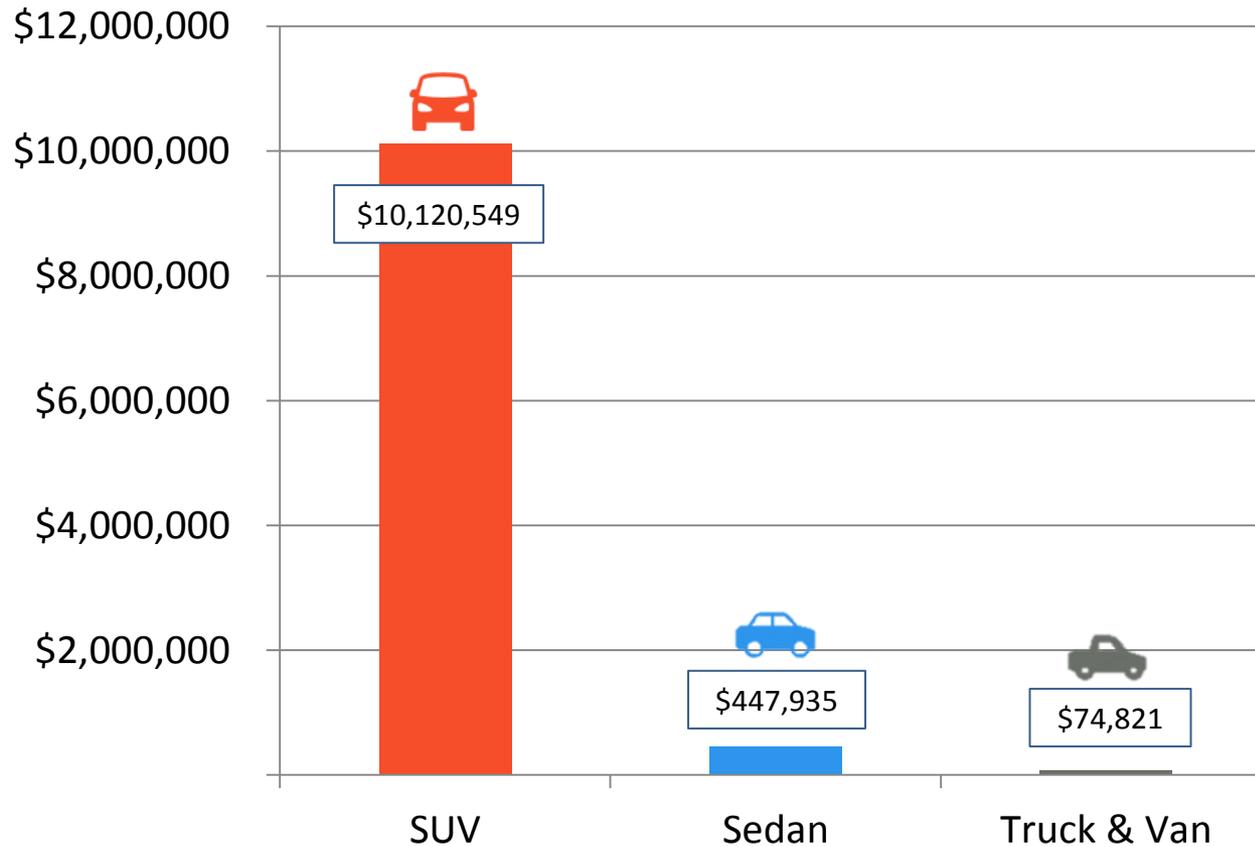
In FY 2014, SUVs made up 93% of FPS' leased vehicles ...



... and on average, an SUV costs \$1,200 more annually than a sedan.

BACKGROUND (LEASED VEHICLES)

Total Cost in FY 2014



LEASED VEHICLE COST

- **Base monthly charge**
- **Law Enforcement alteration charge**
- **Mileage charge**

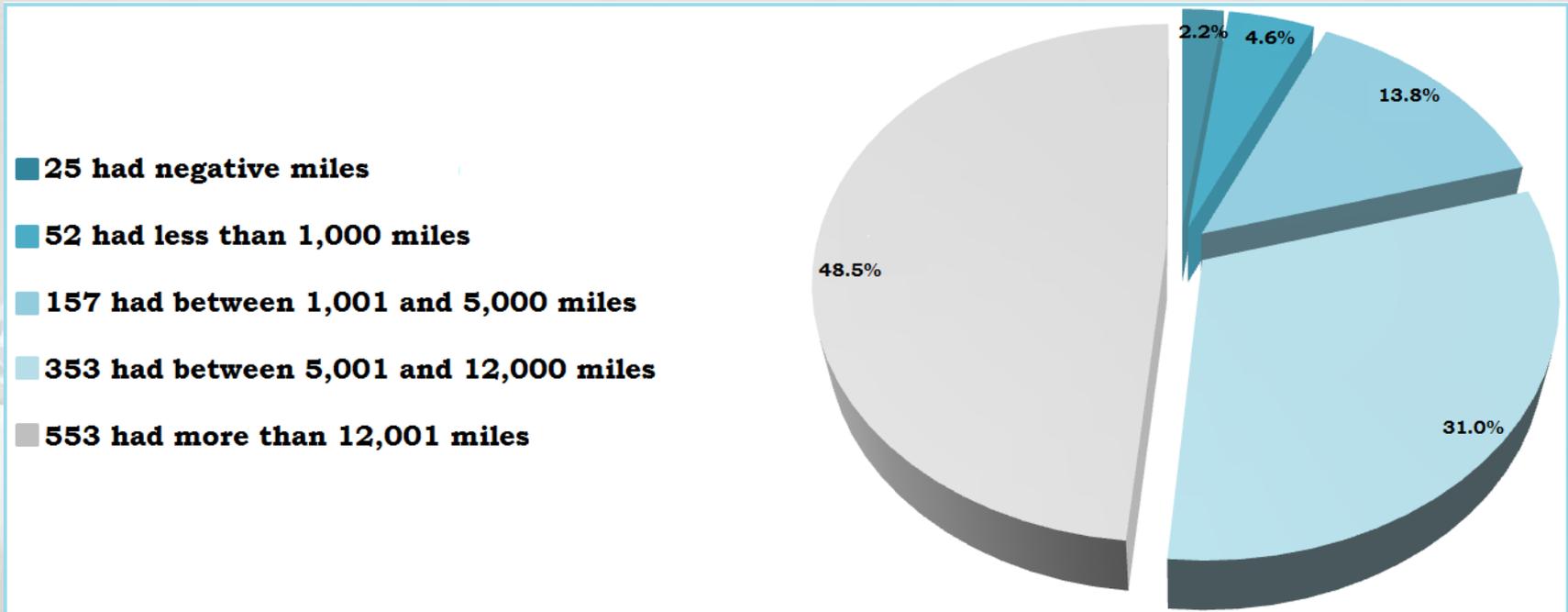
VEHICLE ALLOCATION MMETHODOLOGY

As a result of the 2011 Presidential Memorandum, GSA created a Vehicle Allocation Methodology (VAM).

VEHICLE ALLOCATION MMETHODOLOGY

- Optimization based on DHS mission requirements
- Identify underutilized vehicles
- Individual vehicle justification
- Explore alternatives
- Proper documentation

FY 2014 FLEET UTILIZATION



Data includes total FY 2014 miles driven

NUMBER OF VEHICLES

- **More Law Enforcement vehicles than Law Enforcement Officers**

Table 2: FY 2014 Cost of Additional Spare and Administrative Vehicles

Vehicle Type	Additional Spare and Administrative Vehicles	Average Cost per Vehicle	Average Annual Cost
Law Enforcement	101	\$9,500	\$959,500
Administrative	32	\$3,500	\$112,000
Total	133		\$1,071,500

TYPE OF VEHICLES



TYPE OF VEHICLES

Table 3: Equipment Inventory Results

<u>Equipment</u>	Percent of Equipment Not in Vehicle (out of 46 vehicles)
Shotgun	100%
Rifle	80%
Protective suit	78%
Laptop mount	70%
Riot gear	52%
Security case	43%
Gas Mask	22%

Source: OIG analysis of testing results.

TYPE OF VEHICLES



TYPE OF VEHICLES



TYPE OF VEHICLES



TYPE OF VEHICLES



LEASED VEHICLE COST VARIABLE

- **Monthly cost per vehicle**
- **Vehicle cost breakdown**
- **Payment schedule**
 - **5 year lease for SUV**
 - **3 year lease for Sedan**

ADDITIONAL POTENTIAL SAVINGS

Table 4: Estimated Overpayments of 11 Leased Sedans

	Number of Overpayments	Approximate Amount of Monthly Alteration Fee	Approximate Amount of Overcharges as of May 1, 2015
Vehicle 1	8	\$464	\$3,712
Vehicle 2	7	\$464	\$3,248
Vehicle 3	9	\$464	\$4,176
Vehicle 4	7	\$464	\$3,248
Vehicle 5	10	\$464	\$4,640
Vehicle 6	4	\$338	\$1,352
Vehicle 7	13	\$322	\$4,186
Vehicle 8	13	\$315	\$4,095
Vehicle 9	7	\$310	\$2,170
Vehicle 10	25	\$148	\$3,700
Vehicle 11	24	\$21	\$504
TOTAL			\$35,031

Source: OIG analysis of GSA data.

COST FOR HtW (Region11)

- **HtW Justification in National Capital Region**
- **Meeting with MegaCenter officials**
- **Review Mega Center protocol**

RECOMMENDATIONS

We recommend the DHS Under Secretary for Management ensure:

- 1. NPPD revises its fleet manual**
- 2. DHS develop an agency wide DHS VAM**
- 3. DHS provide additional oversight**
- 4. DHS validates FPS' planned FY 2016 lease agreement**
- 5. FPS review leases from FY 2012 to 2014**

CONGRESSIONAL TESTIMONY



CONGRESSIONAL TESTIMONY



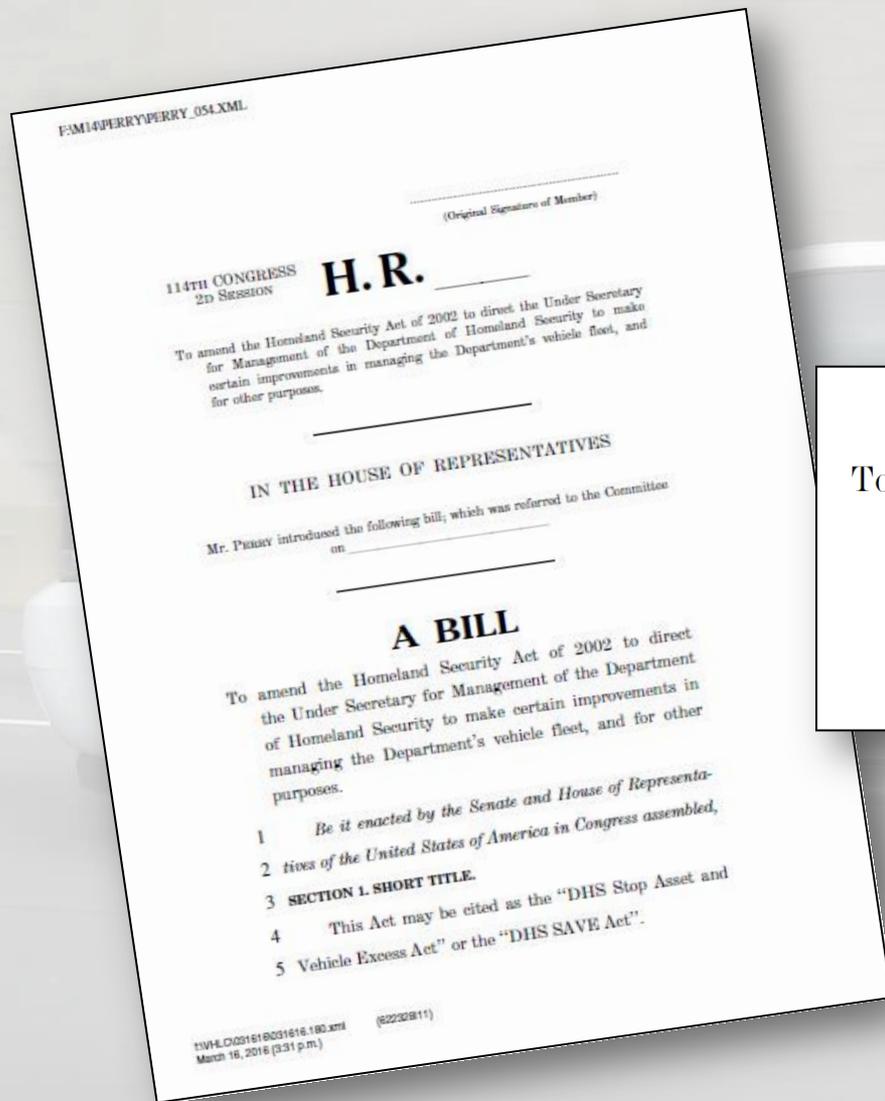
CONGRESSIONAL TESTIMONY



POST-TESTIMONY AUDIT WORK

- Meeting with DHS regarding FY 2015 vehicle order
- Congressional Questions for Record
- Briefing Sub-Committee on Homeland Security Oversight Management and Efficiency
- DHS Motor Vehicle Council
- Follow-up meetings with DHS regarding FY 2015/ 2016 vehicle order

STOP ASSET (and) VEHICLE EXCESS ACT



A BILL

To amend the Homeland Security Act of 2002 to direct the Under Secretary for Management of the Department of Homeland Security to make certain improvements in managing the Department's vehicle fleet, and for other purposes.

DHS FLEET OPERATIONS TODAY

- **DHS and NPPD are reworking FPS' agreement with GSA**
- **Finalizing the revised DHS Fleet Manual**
- **Additional DHS accomplishments**
- **The recommendation resolution process is ongoing.....**

QUESTIONS?

